



# From E-Portfolios to Employment: Employers Perspectives on Enhancing Interview Performance

Myrna Hoover & Jill Lumsden

November 2007



# Workshop Objectives

- Do employers use online portfolios?
- Do employers find online portfolios effective?
- When do employers use portfolios?
- What do employers look for in portfolios?
- How can we guide students in creating more effective portfolios?



# Workshop Objectives

- Can the use of technology in the form of e-portfolios increase students ability to perform better in an employment interview?
- Does skill documentation improve students' performance when answering interview questions requiring specific examples of past behavior?



# Program Outline

- **Goals of the FSU Career Portfolio**
- **History of FSU Career Portfolio**
- **Demonstration**
- **Employer Reactions/Survey Results**
- **Student Reactions/Qualitative Data**
- **Implications of Feedback**
- **Future Objectives**
- **Questions & Discussion**

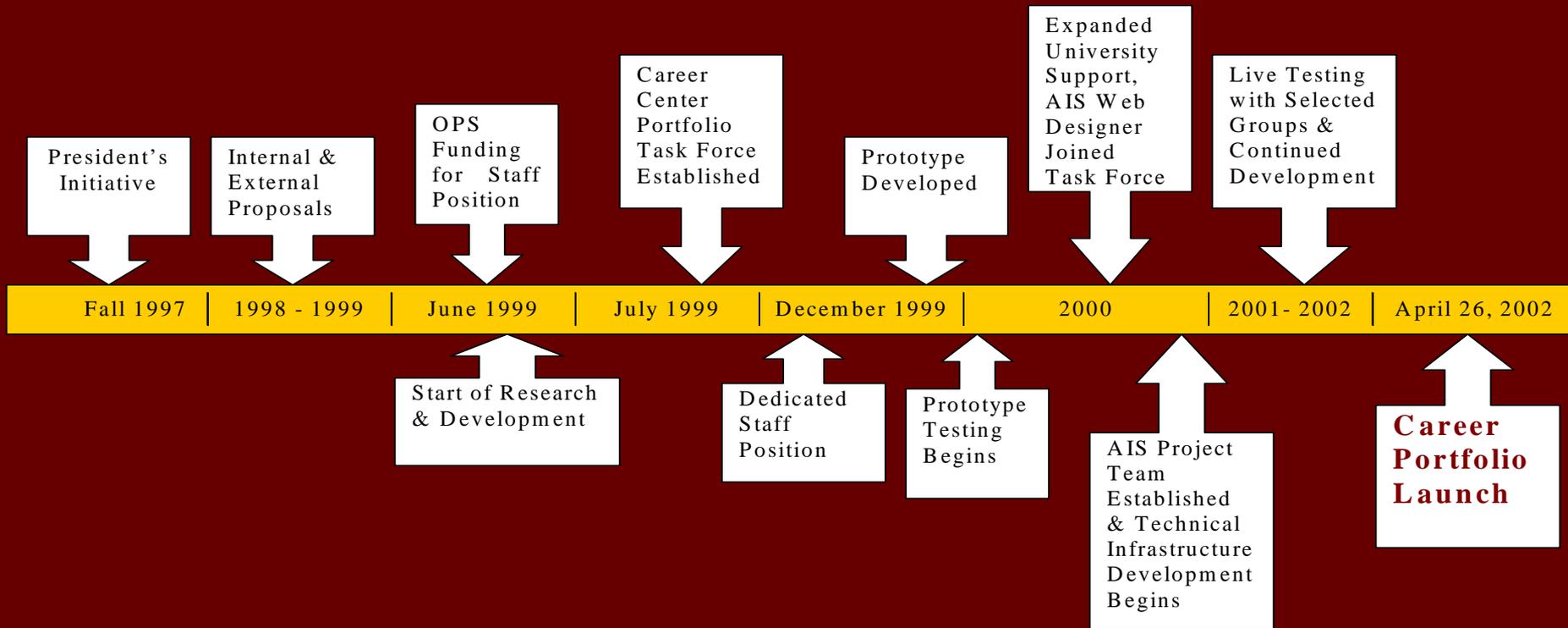


# Goals of the FSU Career Portfolio

- Educate students about workforce skills
- Connect students with opportunities to develop skills
- Provide a mechanism for students to document their skills and market themselves to employers or graduate schools



# Key Events In Project History





# Demonstration

<http://portfolio.fsu.edu>



Welcome to the FSU Career Portfolio  
*Chart Your Course for Success!*



FSU Students & Alumni:  
**ENTER PORTFOLIO**



Referred Users:  
**VIEW PORTFOLIOS**

To learn more about the  
 development of the Career  
 Portfolio, visit our  
[INFORMATION SITE](#)

*Preparing students and alumni for the future through planning, reflection, skill development, and portfolio documentation.*





## First Time User?

[Take This Tour!](#)

## Need Help?

Try the Portfolio  
Help button or  
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## What's New

CONGRATULATIONS  
Winners  
of the  
2006-2007  
CAREER  
PORTFOLIO  
CONTEST!

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**PROGRESSIVE**  
INSURANCE**1st Place  
Graduate**

Crystal Swain-Bates

**1st Place  
Undergraduate**

Alice Brown

**2nd Place**

## Sandy Seminole's Main Menu

To change your name or email, visit [My Settings](#)

Explore the Build, Manage and Learn areas to plan and develop your Career Portfolio.

## Build

[Skills Matrix](#) | [Profile](#) | [Resume / CV](#) | [References](#) | [Artifacts & Examples](#)

## Manage

Step 1. Select Portfolio:

My First Portfolio  
Employer

Add Portfolio

Edit Name

Step 2. [Customize Portfolio](#)Step 3. [View Portfolio](#)

Step 4. Provide Access to Your Portfolio

- [Create Access Keys](#)
- [Send Portfolio](#)
- [View Access Details](#)



of the  
2006-2007  
CAREER  
PORTFOLIO  
CONTEST!

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**1st Place  
Graduate**

Crystal Swain-Bates

**1st Place  
Undergraduate**

Alice Brown

**2nd Place**

Shavonne Mostella

**3rd Place**

Jillian Bracken

[More Information  
and Sample Pages  
from Contest  
Winners](#) (opens in  
new window)



### Manage

#### Step 1. Select Portfolio:

My First Portfolio  
Employer

Add Portfolio

Edit Name

#### Step 2. [Customize Portfolio](#)

#### Step 3. [View Portfolio](#)

#### Step 4. Provide Access to Your Portfolio

- [Create Access Keys](#)
- [Send Portfolio](#)
- [View Access Details](#)

### Learn

- [View Tips Sheet](#)
- [Career/Life Skills Tour](#)
- [Experiences Tour](#)
- [View a list of all Tours](#)
- [Find Opportunities to Gain Skills](#)
- [View Sample Portfolios](#)
- [Career Center Workshops & Events](#)
- [Career Center Location & Hours](#)



Skills	<u>Jobs / Internships</u>	<u>Courses</u>	<u>Service / Volunteer Work</u>	<u>Memberships / Activities</u>	<u>Interests / Life Experiences</u>
<u>Communication</u>	<a href="#">Add/Edit (5)</a>	<a href="#">Add/Edit (5)</a>	<a href="#">Add/Edit (3)</a>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (1)</a>
<u>Creativity</u>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (4)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (1)</a>
<u>Critical Thinking</u>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (0)</a>
<u>Leadership</u>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (1)</a>
<u>Life Management</u>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (2)</a>
<u>Research/Project Development</u>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>
<u>Social Responsibility</u>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>
<u>Teamwork</u>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>
<u>Technical/Scientific</u>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (2)</a>	<a href="#">Add/Edit (1)</a>
<u>Knowledge of Subj Matter</u> <a href="#">[edit]</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (1)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>	<a href="#">Add/Edit (0)</a>

**Add Your Own Skills**

## Profile

## Resume

Skills

## References

Artifacts

## Crystal Swain-Bates

### Objective

A position with a government agency which requires knowledge of foreign affairs, fluency in a foreign language, and international experience.

### Achievements

- Selected to work in France as an English Language Assistant
- Two years of experience as a civilian for the Department of Defense
- B.A in International Affairs, presently pursuing an M.A
- Awarded the Leslie N. Wilson Graduate Fellowship

### Goals

- Accept a civilian position with the Department of Defense
- Maintain my fluency in French
- Increase my regional expertise of Africa by doing research abroad
- Achieve an intermediate level of Swahili

[Email me](#) for more information.

This portfolio belongs to Crystal Swain-Bates. Please do not copy items without permission. Some of the examples within this portfolio are the property of organizations that have granted permission for these items to be used in a demonstration of my work.

[Profile](#)

**Resume**

[Skills](#)

[Transcript](#)

[References](#)

[Artifacts](#)

## Demo Test's Resume

[View Resume](#)

Printer Friendly Format: [Entire Portfolio](#)

[PDF Format](#)



## Profile

## Required

https://apps.oti.fsu.edu/CareerPortfolio/servlet/DocView?page=portfolio&doc=383 - Microsoft Int...

Back Forward Stop Home Search Favorites Media Print Copy Paste Undo Redo Refresh

Final Showing Markup Show

1 2 3 4 5 6

## Demo Test

[Demo@garnet.acns.fsu.edu](mailto:Demo@garnet.acns.fsu.edu)

Present Address	Permanent Address
2525 Seminole Trail Tallahassee, FL 32303 (850) 555-1234	3908 Victory Lane Jacksonville, FL 32207 (904) 555-9876

**QUALIFICATIONS**

- Strong written and oral communication skills
- Dependable and enthusiastic worker with extensive team building skills
- Proficient with Microsoft Office, including Word, Excel, and Powerpoint

**EDUCATION**  
Bachelor of Science, April 2001  
Florida State University, Tallahassee, FL  
Major: **Communications** Minor: **Business**  
Major GPA: 3.4  
Overall GPA: 3.1

**EXPERIENCE**  
**Public Relations Intern**, January 2000 – Present  
Kidd & Driscoll Public Relations Firm, Jacksonville, FL  
Involved in media relations, writing press releases, public service announcements, newsletters. Assist in coordinatin  
events

[Profile](#)[Resume](#)[Skills](#)[Transcript](#)[References](#)[Artifacts](#)

International Knowledge [Communication](#) Teamwork [Critical Thinking](#) Technical/Scientific Creativity Social Responsibility Life Management Research/Project Development

## Alice Brown's Skills

### International Knowledge Experiences

The following experiences led to development of International Knowledge skills:

#### Courses

***GHT3930 CHINESE CULTR/CIVILI ; FSU ; Summer 2006 3.0 credit hours***

Taken while staying at auniversity in China, this course was more than just a class. As we learned about the empires of ancient China in the classroom, we also visited the Ming tombs, the Great Wall, and the Terra Cotta soldiers. The experiences and excursions added so much to the study of China's rich history and culture, and the education could never have been matched by textbooks and videos.

***ECS4333 SOV & EAST EURP ECON ; FSU ; Fall 2006 3.0 credit hours***

Understanding our own economic and social past is impossible without studying our main adversary of the 20th century. Learning about the former USSR and Eastern Europe increases my knowledge about an economic system that so many believed and still believe in, and forces me to consider such issues as if the decline of the administrative command economy was due to ideological or simply implementation problems.

***MAR4156 MULTINTL MARKETING ; FSU ; Spring 2006 3.0 credit hours***

Even though Haiti may not play a significant role in world trade and economics, an in-depth study of its culture and business and marketing practices proved challenging and extremely interesting. I learned of what would seem to many to be unconventional advertising methods, but because of cultural and social mores and cost issues are the only ones that work in the Haitian market. Realizing that business conducted around the world is not necessarily the same as it is in the

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## Demo Test's Unofficial Transcripts

[View Unofficial Academic Transcript](#)

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[PDF Format](#)



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[Resume](#)

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**Transcript**

[References](#)

[Artifacts](#)

Your Florida State University Unofficial Transcript - Microsoft Internet Explorer

Fall 1999 Junior COLLEGE OF ARTS & SCIENCES HISTORY

Title	Type	Course	Grade	Hours Attempted	Hours Earned	GPA Hours	GPA Points
BLACK AMER SINC 1877		AMH4572	A	3.00	3.00	3.00	12.00
TUT:VIETNAM WAR&FILM		HIS4931	A	1.00	1.00	1.00	4.00
SRSEM:US CIVIL RIGHT		HIS4935	A	3.00	3.00	3.00	12.00
INTRO SYMBOLIC LOGIC		PHI3130	A	3.00	3.00	3.00	12.00
COMPREH SPANISH		SPN1150	A	4.00	4.00	4.00	16.00
<b>Term Totals:</b>				14.00	14.00	14.00	56.00

FLORIDA STATE UNIVERSITY

Term	Class	Division	Major
Spring 2000	Senior	COLLEGE OF ARTS & SCIENCES	HISTORY

Title	Type	Course	Grade	Hours Attempted	Hours Earned	GPA Hours	GPA Points
ORGANIZED CRIME		AMH3470	A	3.00	3.00	3.00	12.00
MULTICUL FILM/CULTUR		HUM3321	A	3.00	3.00	3.00	12.00
BOWLING		PEL1111	A	1.00	1.00	1.00	4.00
INTERMEDIATE SPANISH		SPN2200	A	4.00	4.00	4.00	16.00
<b>Term Totals:</b>				11.00	11.00	11.00	44.00

[Profile](#)[Resume](#)[Skills](#)[Transcript](#)[References](#)[Artifacts](#)

## Demo Test's References

**Name:** Ms. Alice Foster  
**Title:** Manager  
**Relationship:** Manager  
**Organization:** The Roadhouse Grill  
**Address:** 5288 Apalachee Parkway  
Tallahassee, 32300  
United States  
**Office:** (850) 555-9876  
**Email:** [afoster1@wdcast.com](mailto:afoster1@wdcast.com)

**Name:** Mr. Juan Mendoza  
**Title:** Division Manager  
**Relationship:** Supervisor  
**Organization:** Sprint  
**Address:** 7204 E. Monroe Street  
Tallahassee, FL 32300  
United States  
**Office:** (850)555-3344  
**Email:** [mendozaj@sprintpost.com](mailto:mendozaj@sprintpost.com)

**Name:** Mrs. Lois Morgan  
**Title:** Mrs. Lois Morgan  
**Relationship:** Supervisor  
**Organization:** Kidd & Driscoll Public Relations  
**Address:** 123 Main St.  
Jacksonville, FL 33333  
United States  
**Home:** (904) 555-1212  
**Email:** [morgan@fcrc.org](mailto:morgan@fcrc.org)

[Profile](#)[Resume](#)[Skills](#)[Transcript](#)[References](#)[Artifacts](#)

## Alice Brown's Artifacts

### MAN4156 project - Website screenshot

[View Artifact](#)

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### Research Paper: Comparison of Korean economies

A comparison of the geographically close but ideologically disparate economies of North and South Korea. An example of research into differing international market systems and the outcomes of each.

**Requirements:** Requires Microsoft Word to view this paper.

[View Artifact](#)

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### Research Paper: Immigrants' experience in America

A comparison of the experiences of U.S. immigrants from Ghana and The Republic of Korea. Lends insight into the cultures of two drastically different countries, but also illustrates that despite their nation of origin, many first-timers to America are still not immediately accepted.

**Requirements:** Require Microsoft Word to view this paper.

[Profile](#)[Resume](#)[Skills](#)[Transcript](#)[References](#)[Artifacts](#)

MAN4156 pro

Research Pa

A comparison  
economies of  
international r

Requirement

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Republic of Ko  
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many first-tim

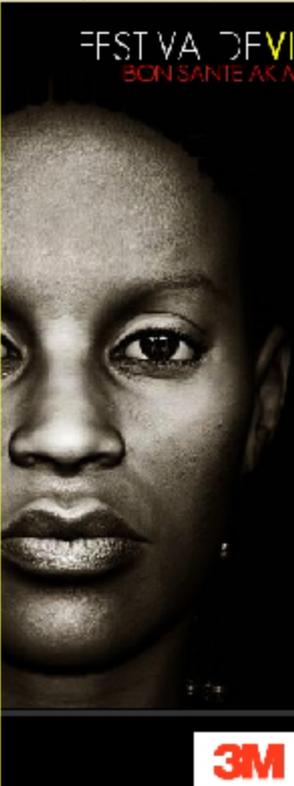
https://apps.oti.fsu.edu/CareerPortfolio/servlet/DocView?page=portfolio&doc=25310 - Microsoft I...

← Back → Search Favorites Media

← → [Icons] - 3 x

# FEST VA DE VIF

BON SANTE AK MUZIK



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welcome!

Festival de Vie is sponsored by Project Malakaria, a foundation that provides education, health care, and economic development to children and communities in the Republic of Kenya. The festival is a celebration of the rich cultural heritage of the Republic of Kenya and a platform for the community to come together and support the foundation's mission.

our sponsors

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36 computers

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# Employer Reactions - Survey Results

- Survey Objectives
- Timeline
- Methodology
- Results
- Implications

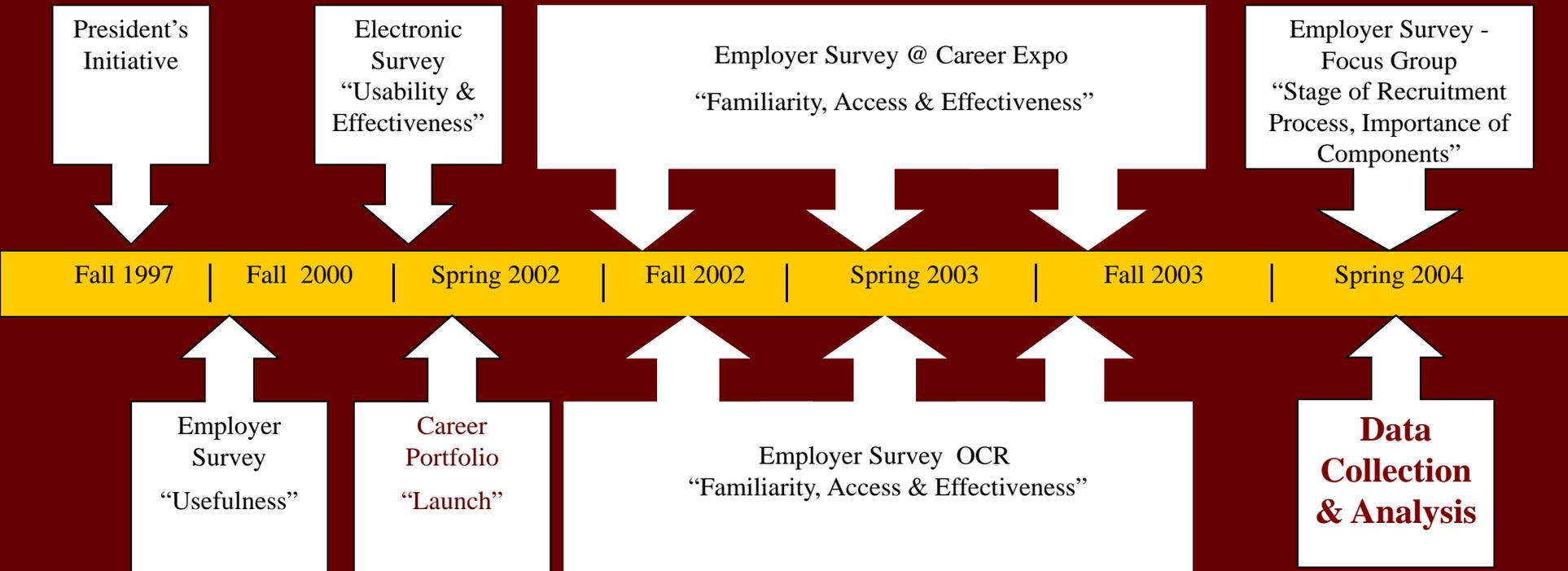


# Survey Objectives

- Usefulness
- Usability & Effectiveness
- Familiarity, Access & Effectiveness
- Stage of Recruitment Process
- Importance of Components
- Interview Performance
- Student Comments



# Timeline of Surveys - 1999 – 2004





# Timeline of Surveys

## 2004 – 2007

**Employer Evaluations from On-Campus Recruiters**  
**“E-Portfolio Use on Interviewing Effectiveness”**

Fall 2004

Spring 2005

Fall 2005

Spring 2006

Fall 2006

Spring 2007

**Student Reactions & Comments**  
**“E-Portfolio Usefulness”**

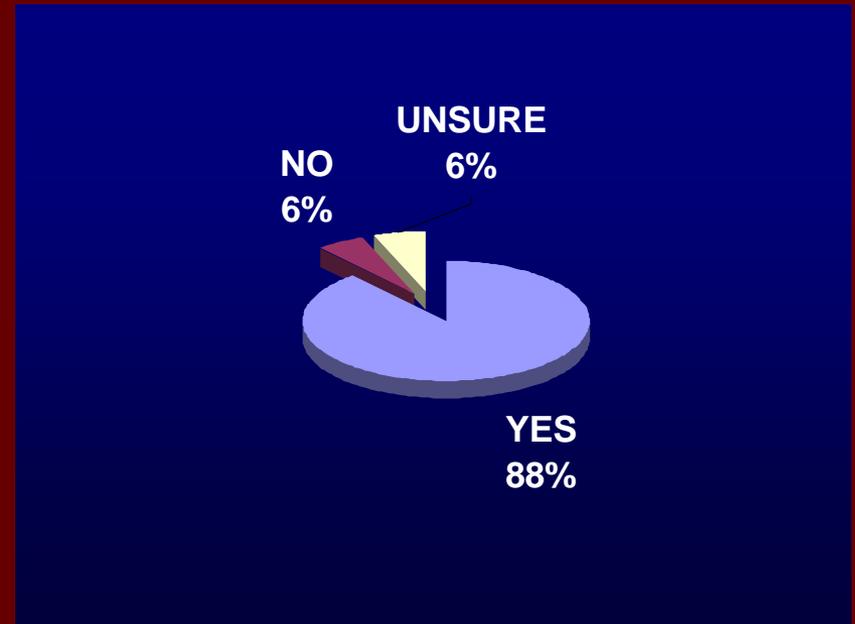


# Employer Survey “Usefulness”

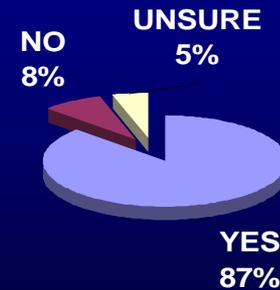
- **Date: September 15, 2000**
- **Participants: Employers participating in Expo, Fall 2000**
- **Method: Survey distributed at Expo**
  - **Number of Employers Surveyed: 264**
  - **Respondents: 87**
  - **Percentage: 33%**

# Survey Results “Usefulness”

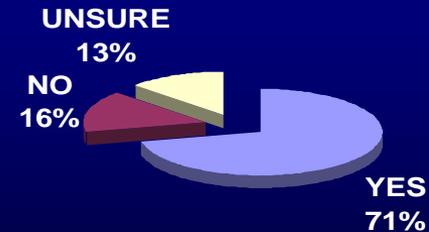
“Would you be interested in an online portfolio system?”



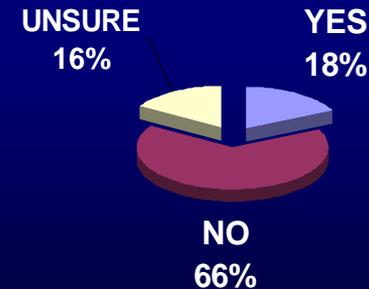
“Would you use an on-line portfolio to screen candidates?”



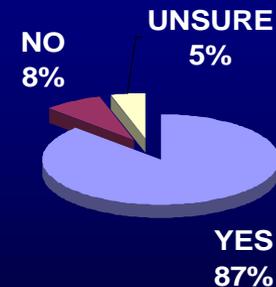
“Would you use an on-line portfolio to supplement a candidate’s interview?”



“Would you prefer a paper portfolio rather than an on-line portfolio?”



“Would access to candidates’ self-reported employability skills be useful in screening potential applicants?”





# Implications

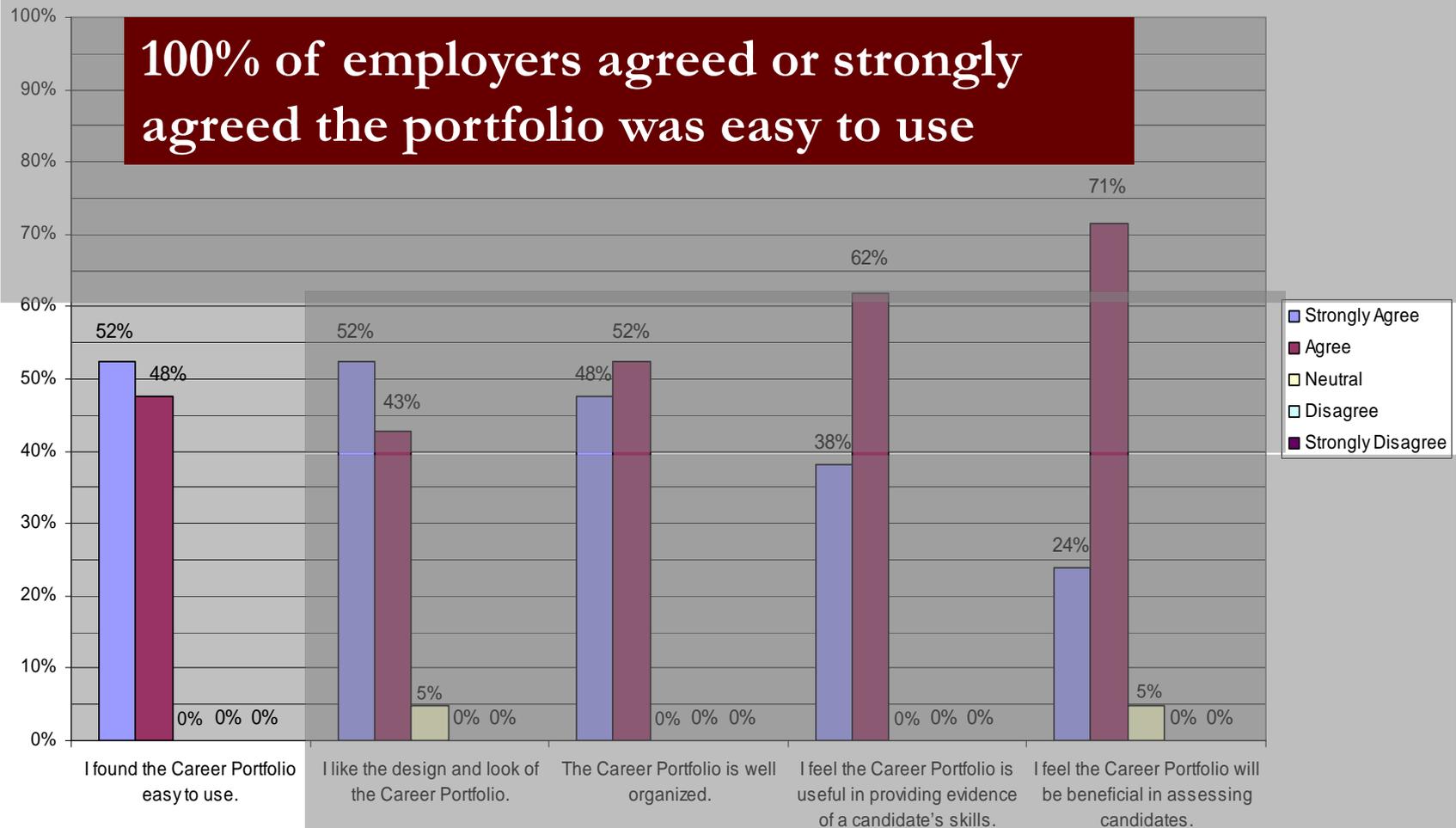
Employers endorsed an on-line portfolio system - a tool providing evidence of a candidate's skills would be useful in screening and evaluating candidates.



# Employer Survey “Usability & Effectiveness”

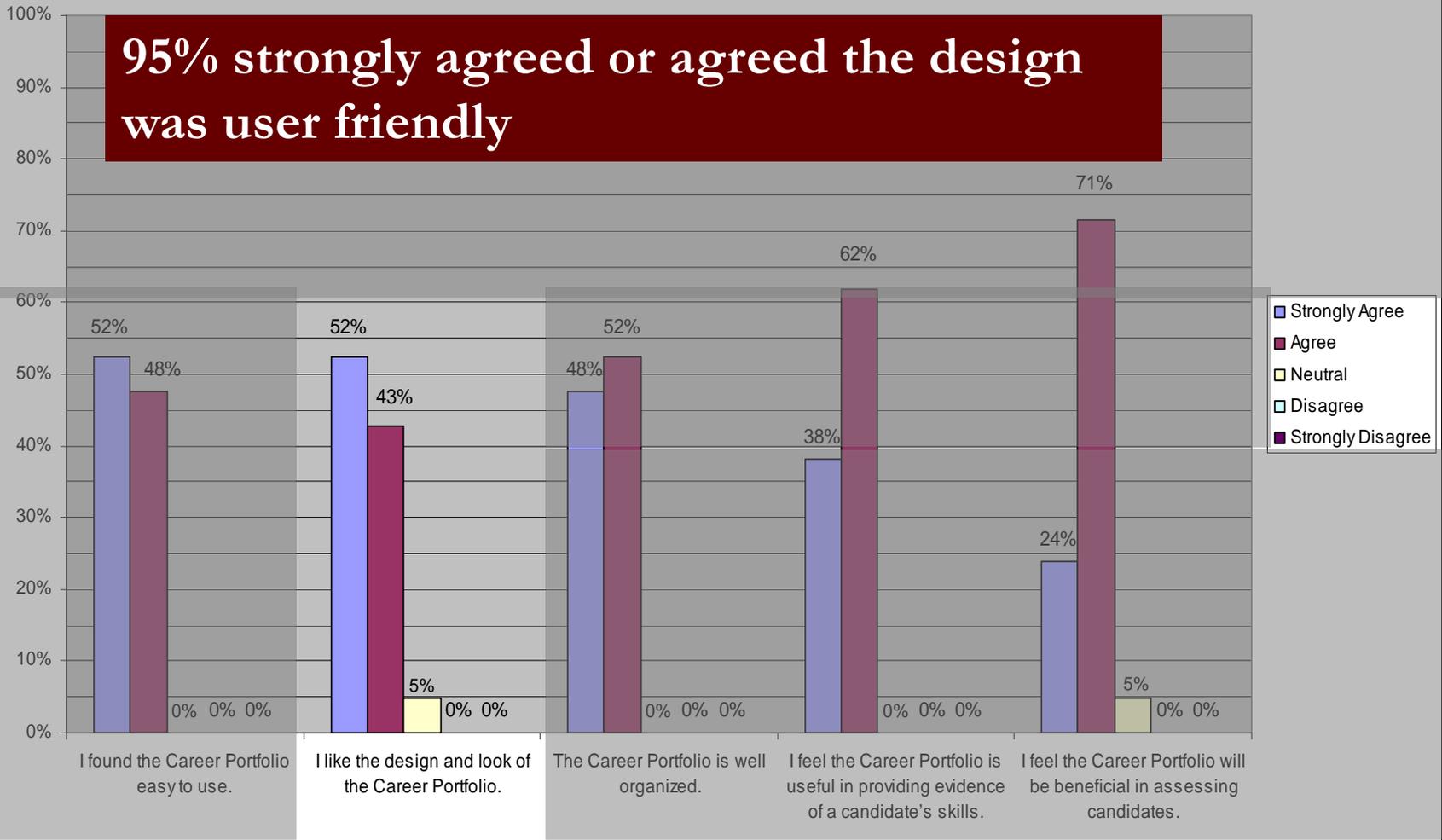
- **Date: December 2001**
- **Participants: Actively Recruiting Employers**
- **Method: Electronic Survey**
- **Number of Employers Surveyed: 93**
  - Respondents: 21
  - Percentage: 23%

# Survey Results



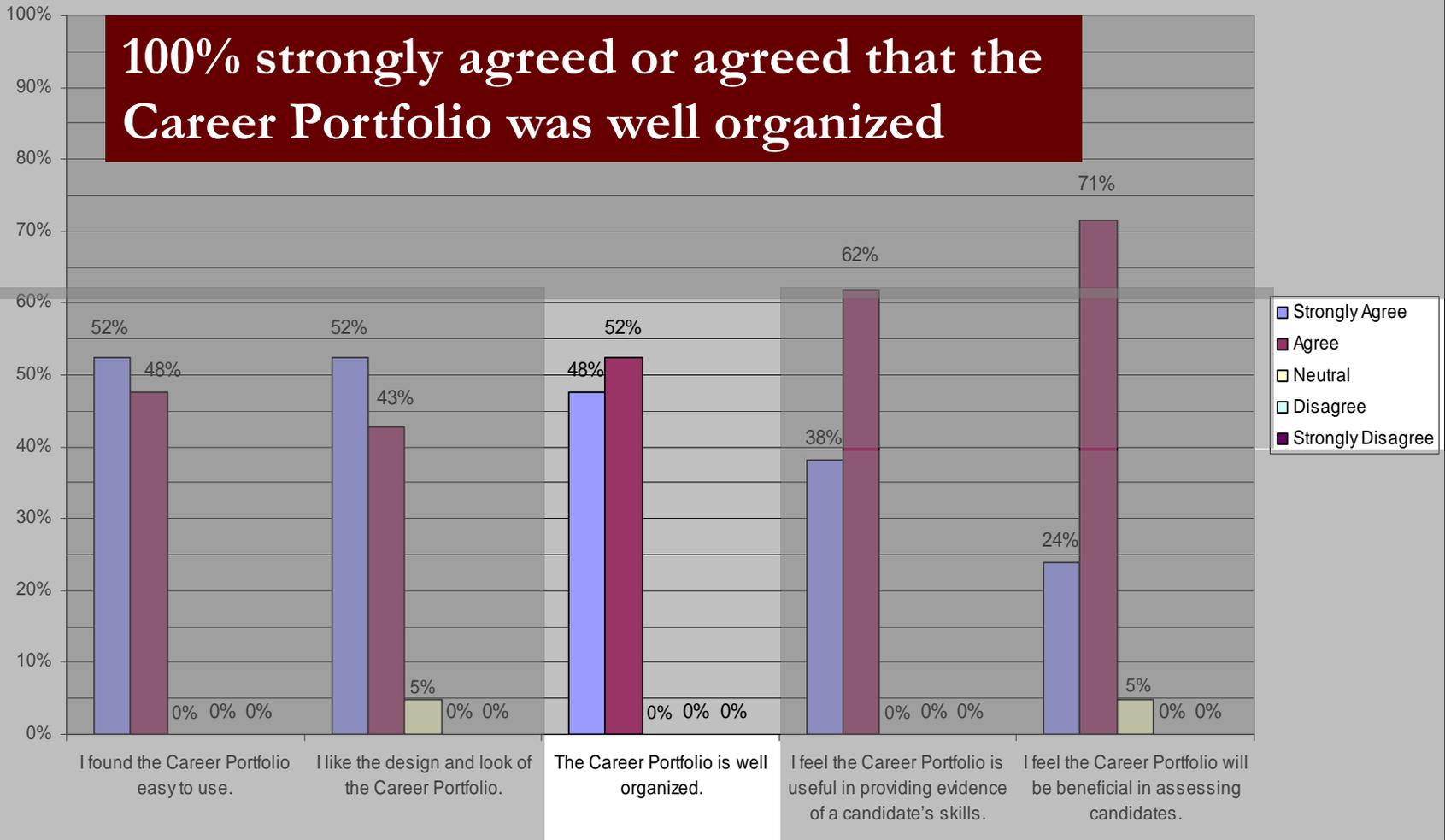
# Survey Results

**95% strongly agreed or agreed the design was user friendly**



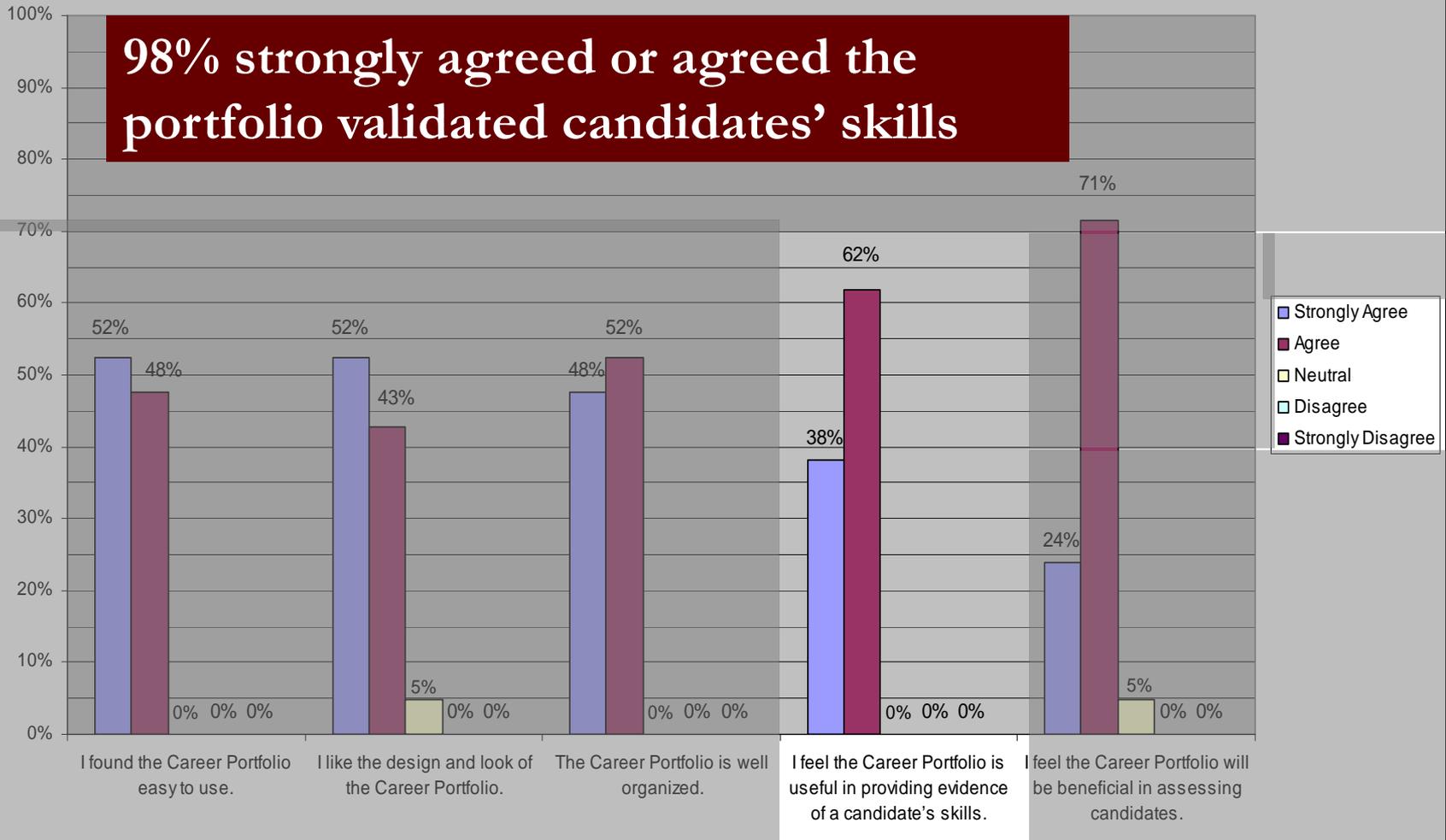
# Survey Results

**100% strongly agreed or agreed that the Career Portfolio was well organized**



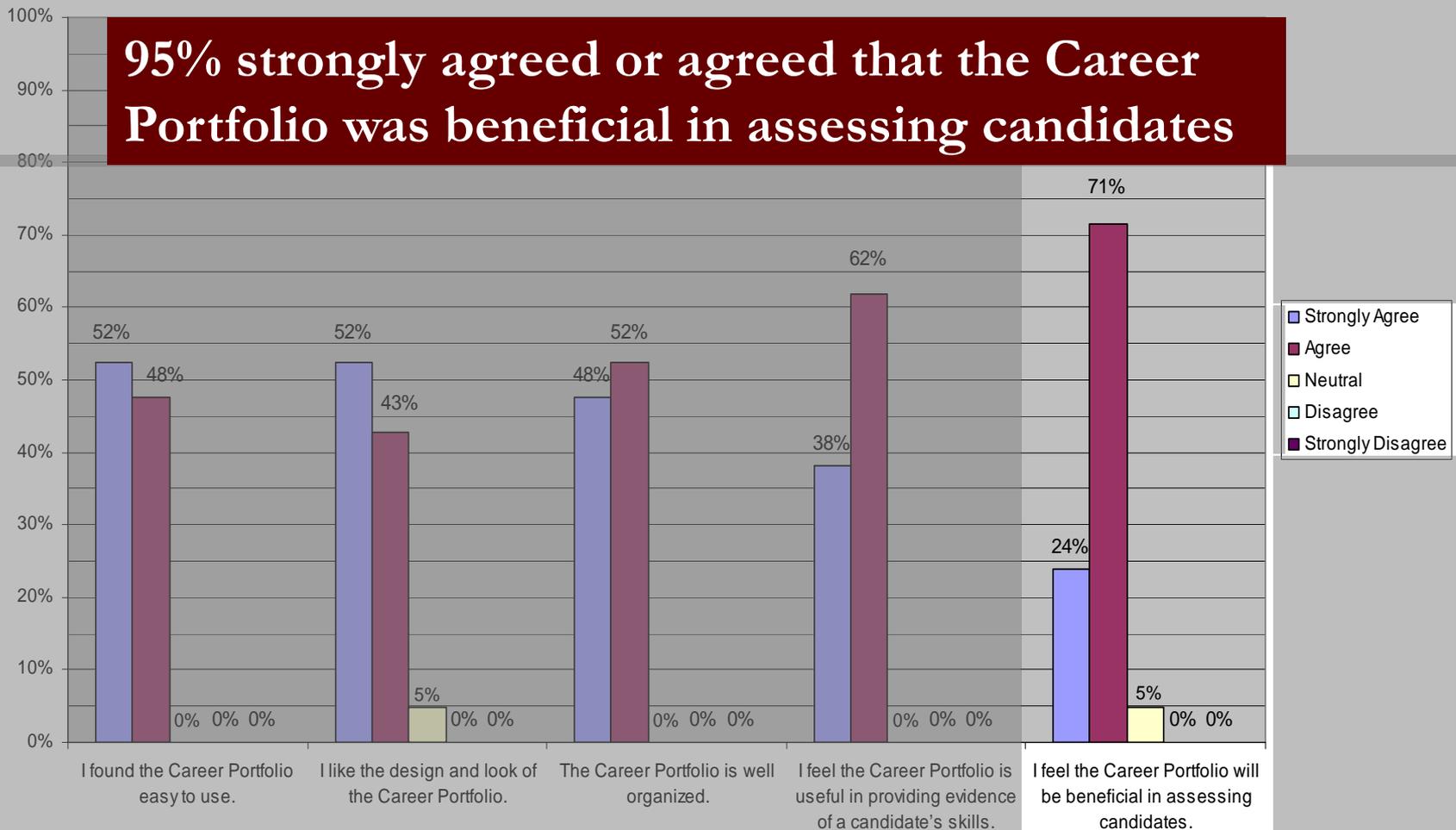
# Survey Results

**98% strongly agreed or agreed the portfolio validated candidates' skills**



# Survey Results

**95% strongly agreed or agreed that the Career Portfolio was beneficial in assessing candidates**





# Implications

Employers endorsed the Career Portfolio as easy to use and effective in assessing and validating candidates' skills.



# Employer Survey: “Familiarity, Access, & Effectiveness”

- **Date: Fall 2002 - Spring 2004**
- **Participants:**
  - On-Campus Recruiters
  - Participants at Career Expos
- **Method: Employer Evaluations**
- **Respondents**

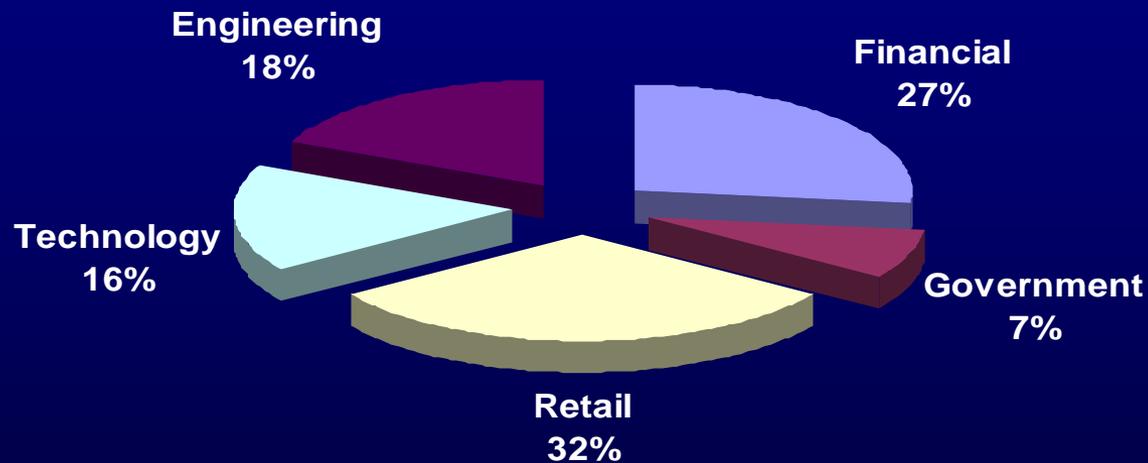


# Survey Return Rates

	OCR 2002- 2003	OCR 2003- 2004	Expo Fall 2003	Expo Spring 2004	Eng. Expo Fall 2003
Number Surveyed	395	317	122	104	58
Number Responded	149	107	46	31	18
Response Rate	37%	34%	38%	30%	31%

**Overall:  
34%**

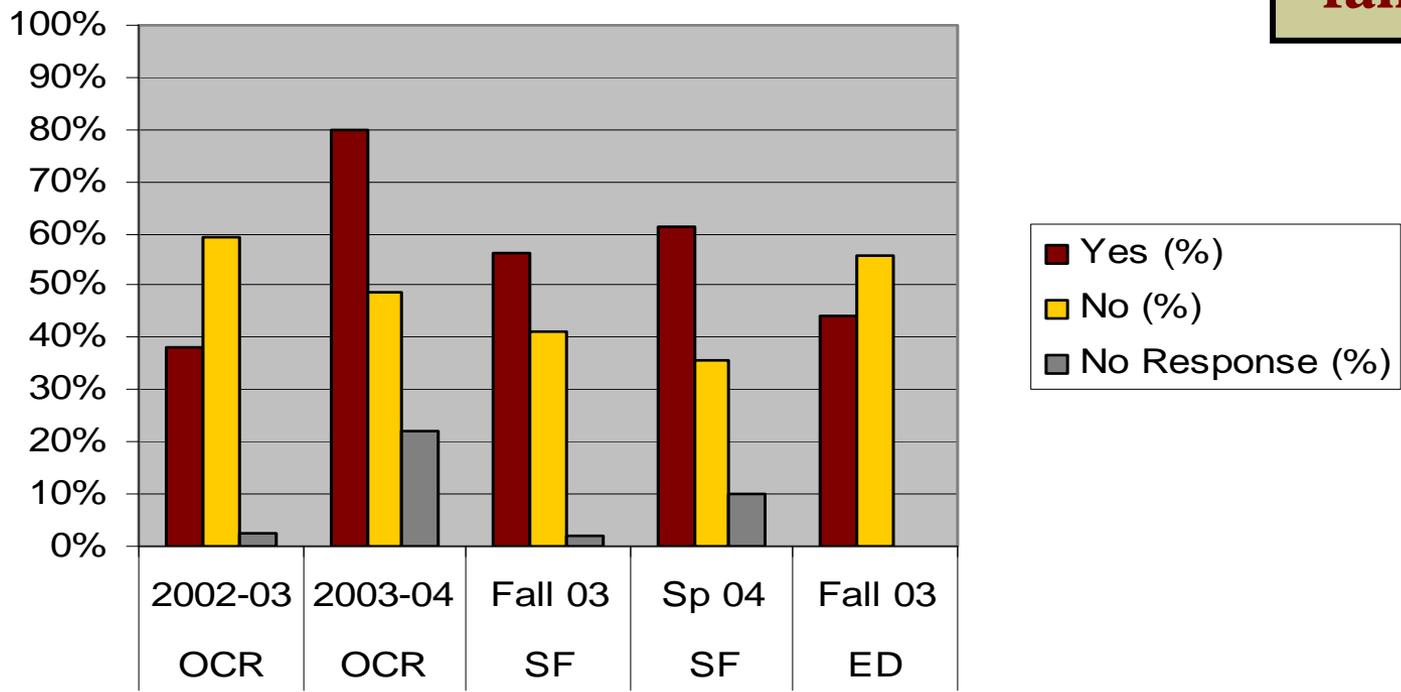
# Respondents by Industry Types



# Survey Results “Familiarity”

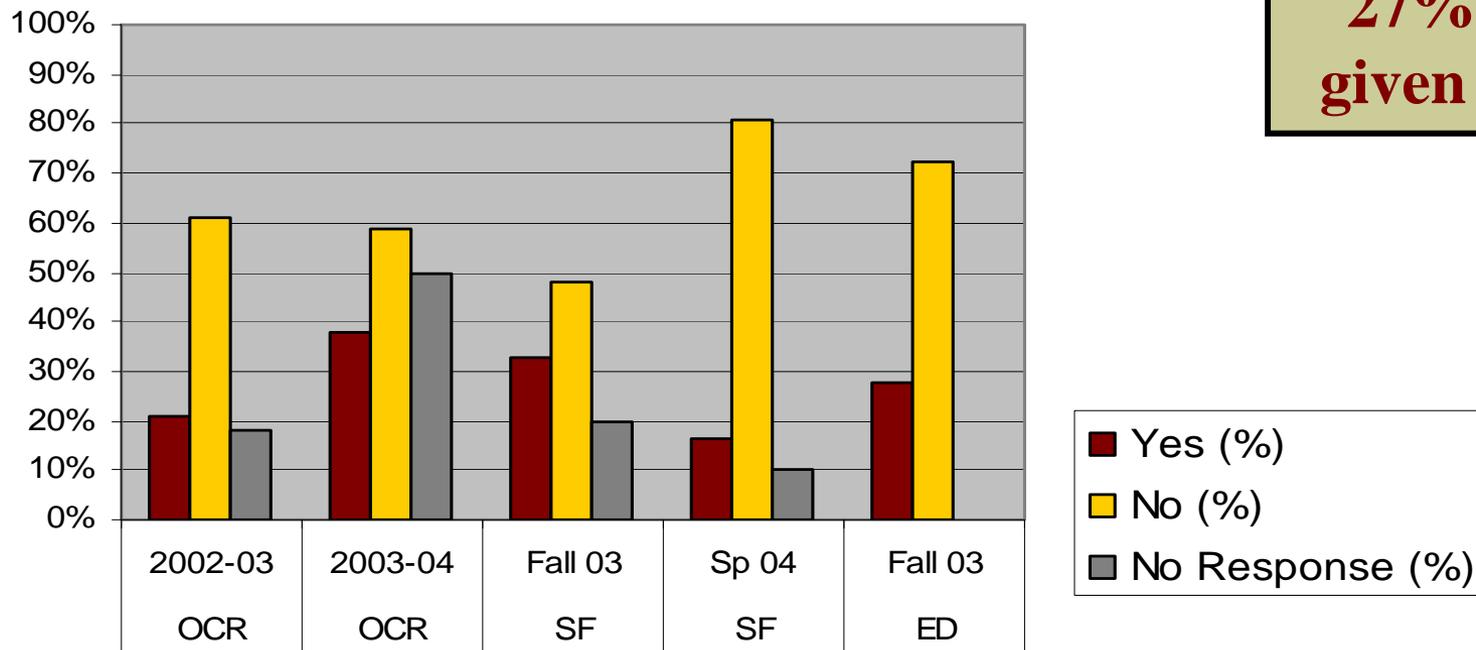
**Are you familiar with the FSU Online Career Portfolio?**

**42% were familiar**



# Survey Results “Access”

**Have you been given access to a student's Online Career Portfolio?**

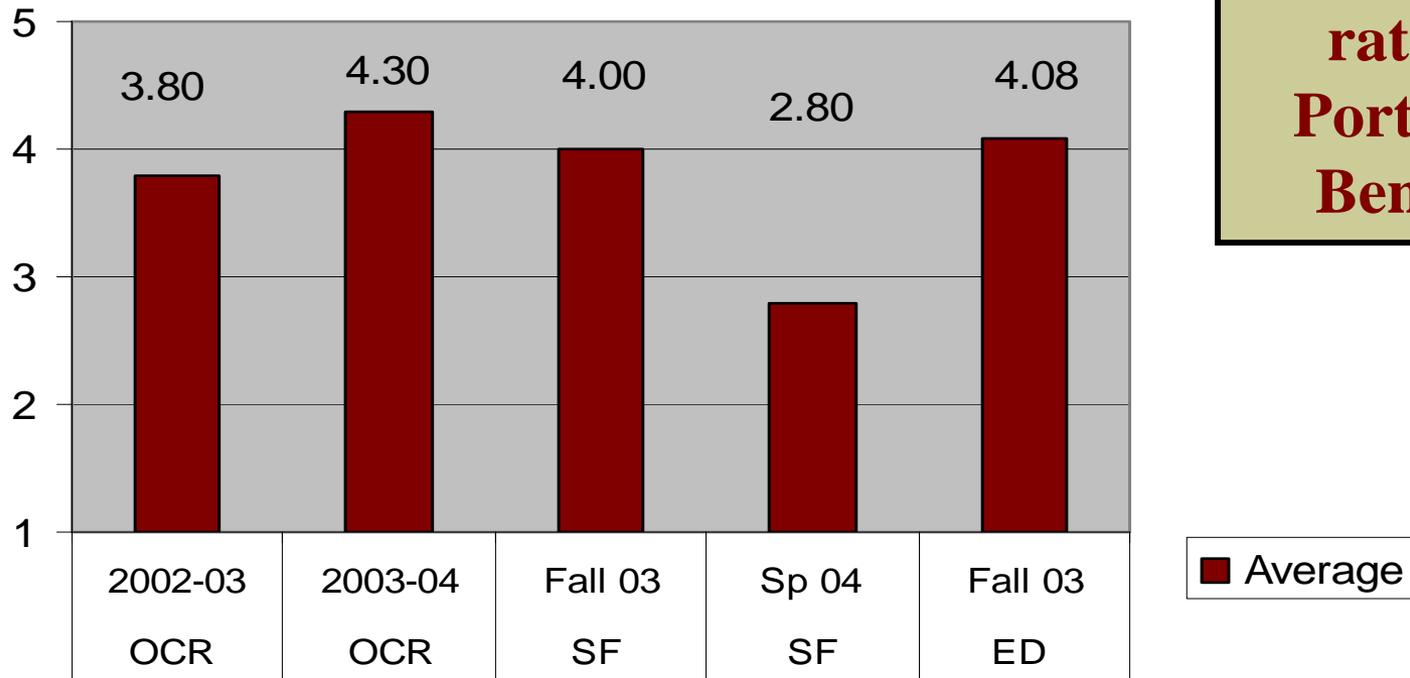


**27% were given access**

# Survey Results “Effectiveness”

**If yes, how beneficial did you find it in identifying the student's skills as they relate to your organization's opportunities?**

**(1= not beneficial, 5= very beneficial)**



**Those 27%  
rated the  
Portfolio as  
Beneficial**

# Implications

- Familiarity of the online portfolio is increasing among employers, yet only 1 out of 11 have been provided access by a student.
- Employers with access rated the effectiveness of the online portfolio as above average.

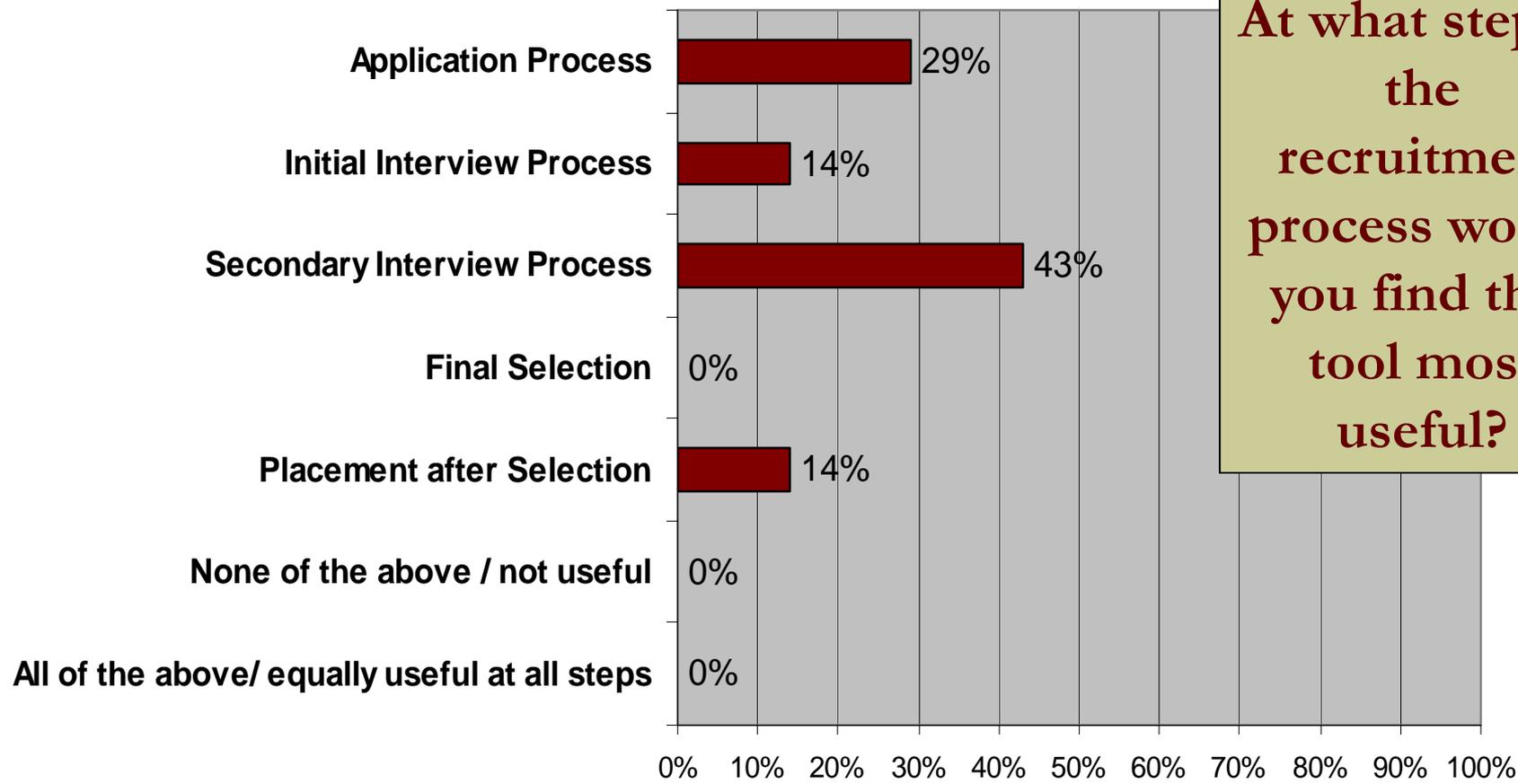


# Employer Survey

## “Stage of Recruitment Process - Importance of Components”

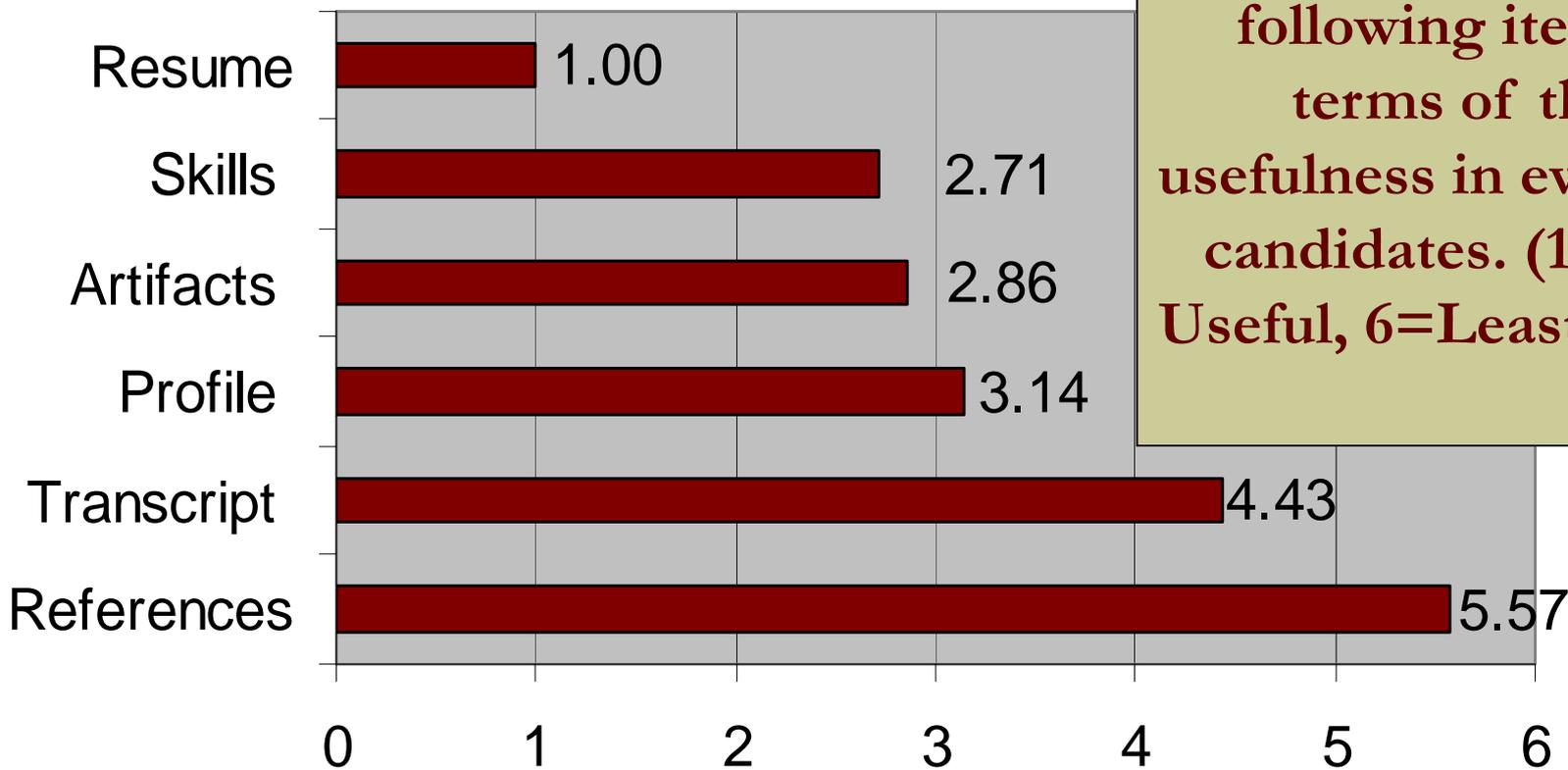
- **Date: January 2004**
- **Participants: Judges of Career Portfolio Contest**
- **Method: Employer Survey & Focus Group**
- **Respondents: 7 Judges/5 Participants**

# Survey Results



At what step in the recruitment process would you find this tool most useful?

# Survey Results



Please rank the following items in terms of their usefulness in evaluating candidates. (1=Most Useful, 6=Least Useful)

# Implications

- Employers identified the second interview as the most likely stage they would use the online portfolio; the application process was second.
- The resume was considered the most important component; followed by skills and artifacts.



# Employer Survey

## “ E-Portfolio Use on Interviewing Effectiveness”

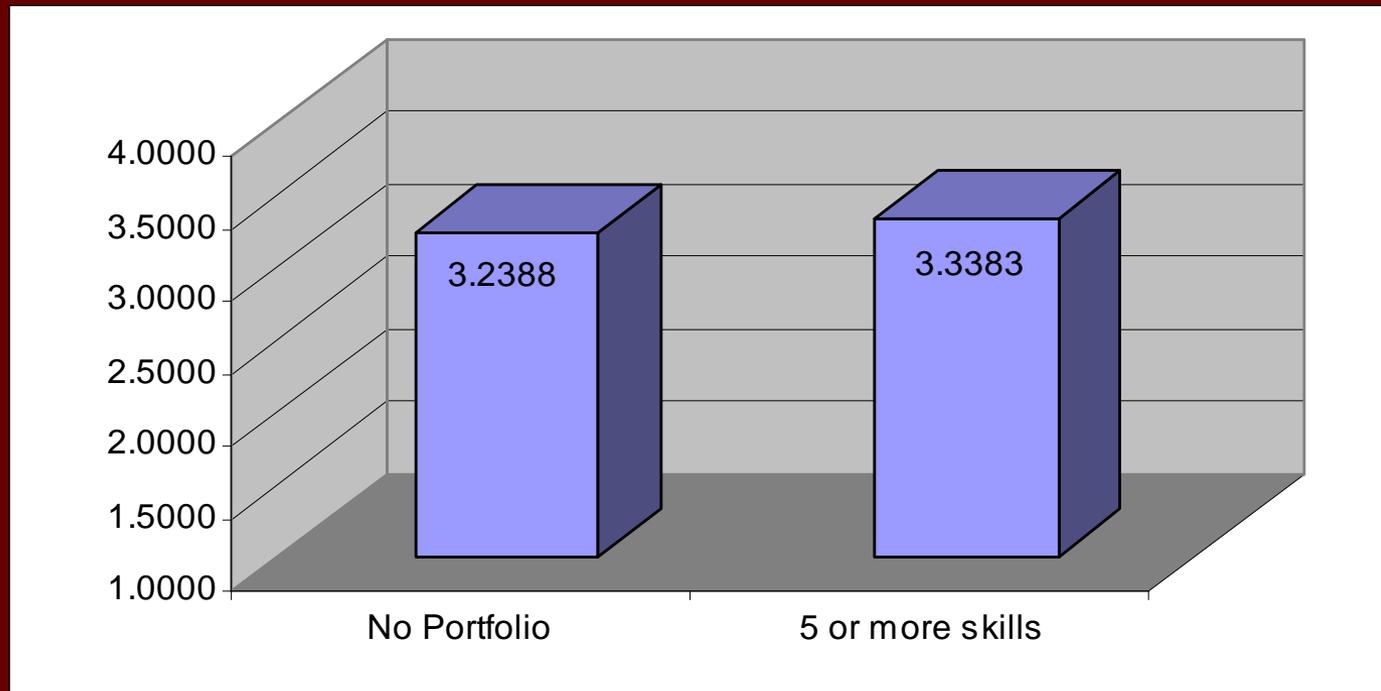
- **Date: Fall 2004 – Spring 2007**
- **Participants: On-Campus Recruiters**
- **Method: Employer Evaluations**
- **Respondents: 537 Surveys: 2791**



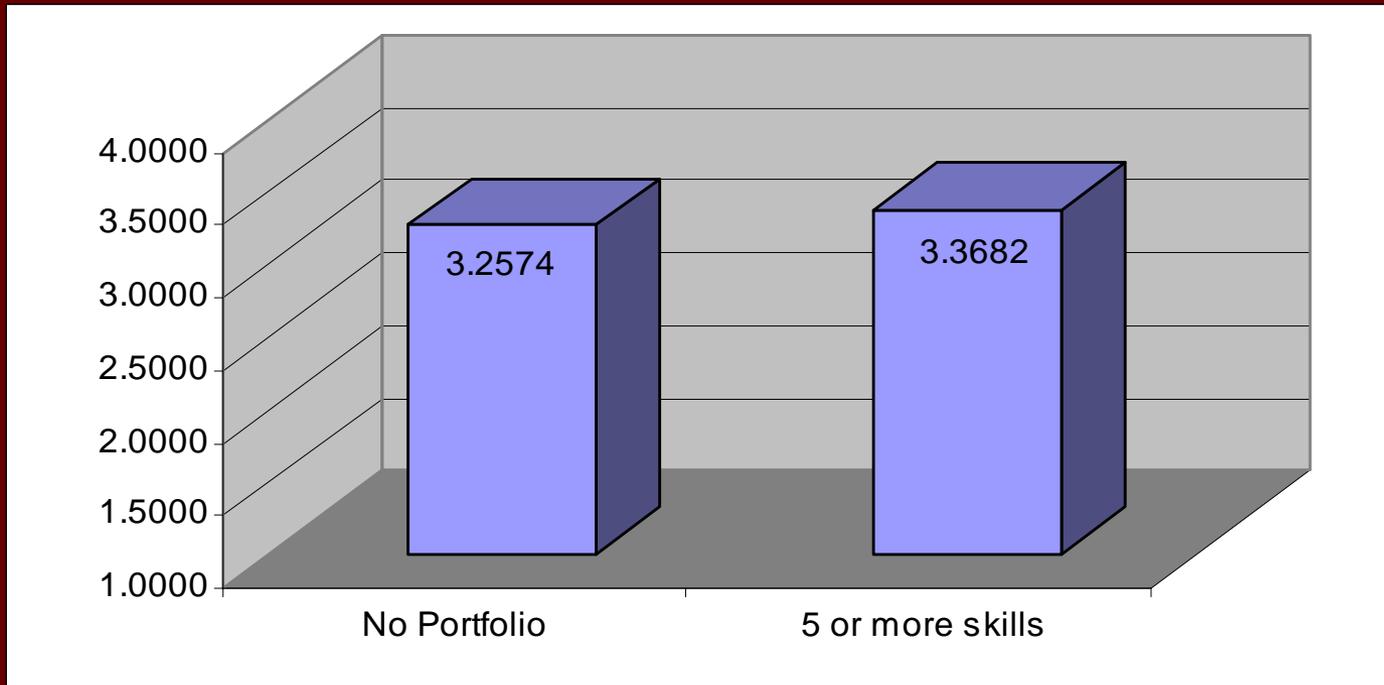
# Survey Results

	No Portfolio	5 or more skills
<b>Students Evaluated</b>	2589	202
<b>Articulate Skills</b>	3.2388	3.3383
<b>State Examples</b>	3.2574	3.3682
<b>Provided Samples</b>	1530	113
<b>Did Not Provide Samples</b>	857	67

# “Articulate Transferable Skills ”

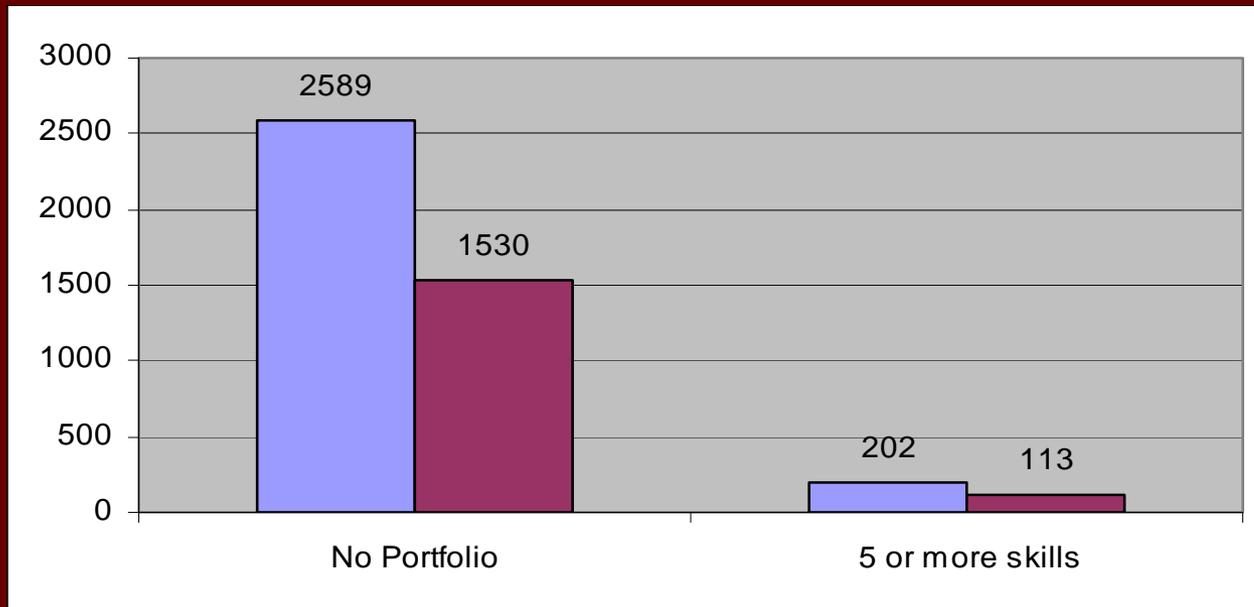


# “State Examples of Skills/Experiences”



# “Samples Provided”

55% with portfolios showed samples as compared to 59% without portfolios





# Implications

## “Interview Performance”

- Students with 5 or more skills were slightly better able to articulate skills to interviewers.
- Students with 5 or more skills provided more examples of skills and experiences.
- No significant difference was reported in whether or not samples were presented.



# Student Reactions & Comments E-Portfolio Usefulness

- **Dates: Spring 2005-2007**
- **Participants: Student contest winners & entrants**
- **Method: Qualitative feedback on e-portfolio usefulness**
- **Respondents: selected responses from contest entrants**



# Student Reactions & Comments

## E-Portfolio Usefulness

“I found the portfolio creation process to be extremely user-friendly and fun to compile. I found it to be a useful opportunity to reflect back on past experiences and accomplishments and to identify what skills I had acquired from these experiences. I was first introduced to portfolios in High School, and have used them in several job and college application/interview settings. I will continue to use my portfolio for many years to come.”

-Jillian Bracken



# Student Reactions & Comments

## E-Portfolio Usefulness

“The portfolio has been so useful in helping me realize what skills I've learned through the experiences I've had and classes I've taken. Having my classes and jobs organized according to the skills I've gained from them allows me to see what I've actually accomplished through my education. I've been able to use my portfolio to write more effective personal statements for internships and create a descriptive, impressive resume. I've gotten great responses in the form of obtaining two excellent internships! The portfolio really has proven to be a powerful tool that forced me for the first time to consider what I've done with my college career. It brings a whole new way of thinking about classes; instead of just evaluating success through test scores and completed requirements I'm seeing what valuable skills I've gained that will help me in the future.”

-Alice Brown



# Student Reactions & Comments

## E-Portfolio Usefulness

“Like most students, I used [my Career Portfolio] as a virtual database for jobs, skills, and experiences that were relevant to my projected career path. During my senior year, when I began interviewing with potential employers, my portfolio became a veritable mental arsenal. I can't tell you how many times I referenced - if only verbally - an item in my portfolio during a job interview. Because I regularly maintained the portfolio and was familiar with its contents, I could easily select and describe the skill/experience that was most relevant to virtually *any* question I was asked.”

-Meghan Mills



# Student Reactions & Comments

## The Career Portfolio helped me....

- ...to critically think about all my skills
- ...organize my skills and artifacts
- ...analyze my strengths & weaknesses and helped me to find areas that I could improve upon
- ...recognize my strengths and weaknesses
- ...organize my thoughts about my strengths and experiences
- ...review and organize my experiences



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## The Career Portfolio helped me....

- ...have a better idea about the skills I have to offer so I will be much more comfortable and capable of answering questions in an interview
- ...realize the areas in which I have more strengths than weaknesses and I am able to talk about those areas more specifically in an interview
- ...become more organized and more professional for an interview
- ...have clear and specific examples of my experiences to inform my [interview] answers



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## The Career Portfolio ....

- ...challenged me to dig deeper into my experiences in an effort to elaborate upon the skills gained from them. By looking at these skills in such a manner, I am certainly more prepared to answer questions during interviews
- ...helped me reflect on what I have done through my college career and understand what skills will be able to help me in my future career
- ...helped me to identify skills that I have gained by allowing me to evaluate my skills in many different areas (work, volunteer, school, etc.)



# Future Objectives

- Provide students with results of employer & student feedback.
- Improve on-line instruction to increase the relationship between interviewing and portfolio development.
- Determine which E-Portfolio platform the FSU Career Center will use in the future.



# Questions & Discussion

For more information, please visit:

<http://www.career.fsu.edu/portfolio/info.html>



Thank You!